

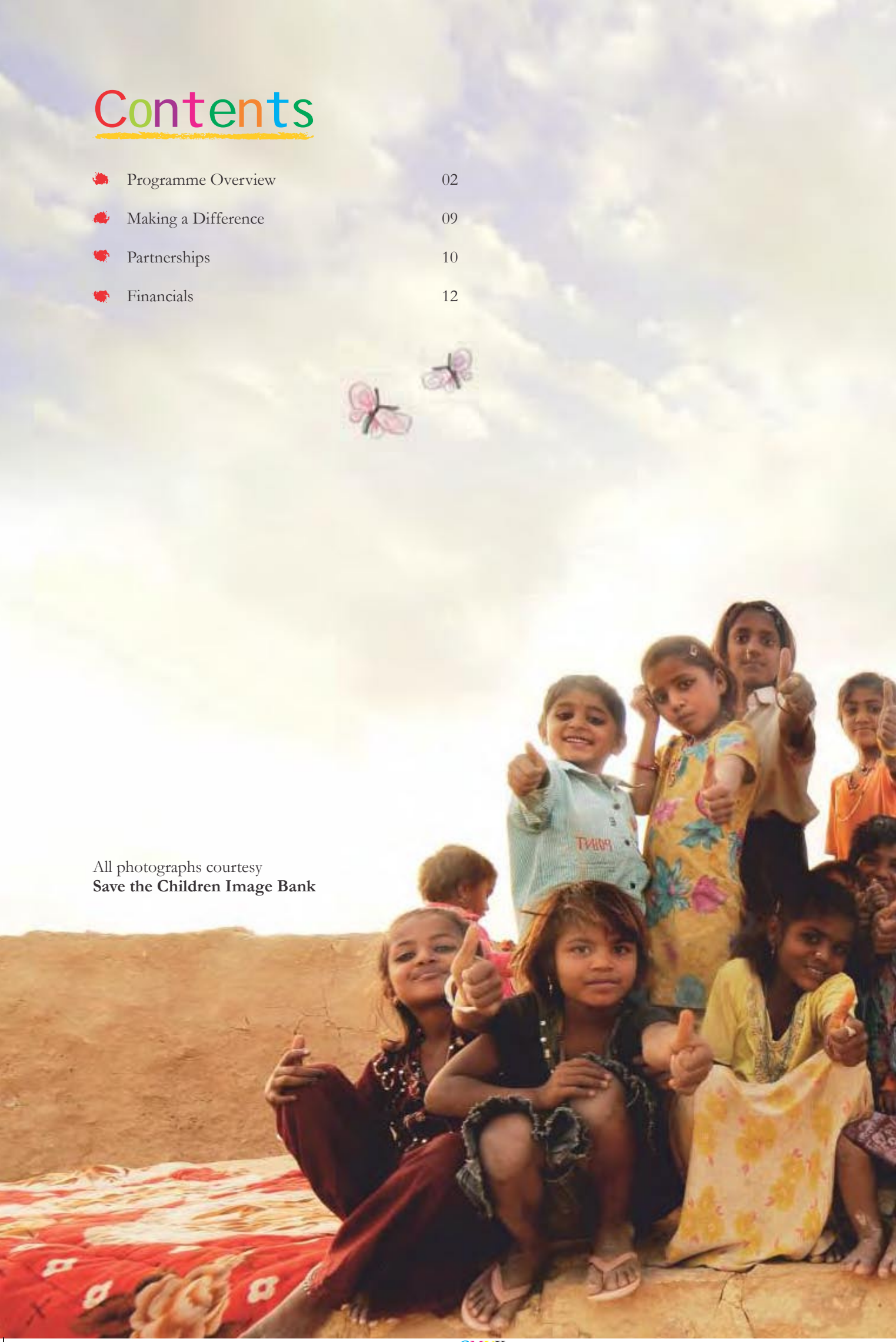
# Changing today for a better tomorrow



# Contents

|                     |    |
|---------------------|----|
| Programme Overview  | 02 |
| Making a Difference | 09 |
| Partnerships        | 10 |
| Financials          | 12 |

All photographs courtesy  
Save the Children Image Bank







## Dear Nargis...

2011 has been a year of unprecedented magnitude of discontinuous change for the world. Following a calamitous year that brought the global economy to the brink of a disaster, several nations that have been repressed for years under unquestioned dictatorships rose silently and rallied for a new tomorrow.

In India we saw another rising that has brought a silent majority out to the streets rallying against corruption, the cancer that has been the undoing of our development. We will watch as the events unravel.

I would like to focus on another silent change, a landmark that the world has reached in 2011. We have seen the world population touching the 7 billion mark. There have been several claims that the 7 billionth baby was born in Europe, US or other parts of the world and we in India also claimed that baby Nargis, born in rural UP, as the 7 billionth.

Welcome Nargis, to India, the country that is continuing to grow economically, despite the stuttering global economy. Nargis, you represent 26 million children born in India in 2011. In the lottery of life, if you were born in a developed nation, you would have had a fair chance to live a quality life and grow to be 85 even 90 years old. Unfortunately, if the current statistic continues, we are likely to lose about 1.7 million of your Indian brothers and sisters before they are 5 years old. A million of them we would already have lost by now, as they died in their first month of birth in 2011.

What is even more disquieting, Nargis, is that of those who are left behind, 42% would be stunted due to lack of adequate nutrition which in many ways is irreversible and would affect their cognitive development. No wonder despite a Right to Education Act and the access to schools having improved exponentially in the last decade, many are dropping out without learning much.

Nargis, your generation has to drive the economic engine of the world tomorrow; you are the demographic dividend that we have been boasting about for some time now. But Nargis, will your generation make it?

**Save the Children is committed to make a difference.**

**Thomas Chandy**  
Chief Executive Officer  
Save the Children



# programme overview

## Empowering change, ensuring better opportunities

Every child dreams of enjoying a happy childhood and looks forward to having a secure future. However, circumstances and situations force a sizeable majority of children to earn their livelihood at an age when they should be studying in schools. It is these vulnerable lives that Save the Children wishes to change with focussed campaigns and programmes that spread across 11 states of India.

### Reaching out to those in need

Save the Children reached out to more than 4 lakh children over the last year through programmes in the areas of Education, Child Protection, Child Survival, Emergency Response and Disaster Risk Reduction. These programmes had a direct impact on the lives of 2,19,388 boys and 1,94,045 girls.

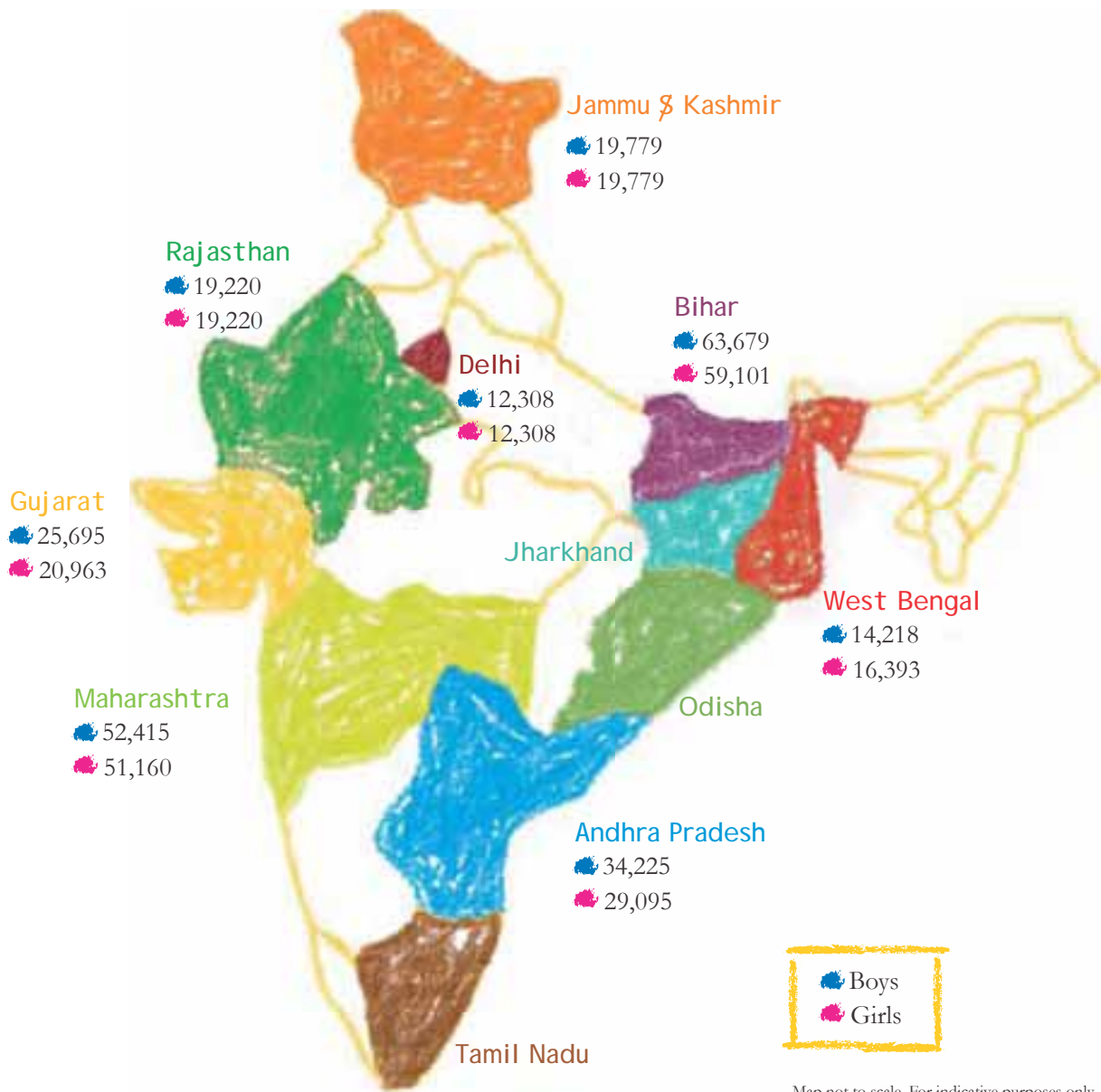
It is the support of individuals like you that has empowered Save the Children to reach out to maximum number of children and their families with child focussed programmes and campaigns. Thank you for your support.

The following is an overview of girls and boys helped across the country under each programme area:

|  |  | <div><br/>Boys</div> | <div><br/>Girls</div> |
|--|--|---|--|
| <div></div> | • Education .....  | 25,366  | 25,239   |
| <div></div> | • Child Protection .....                                     | 1,26,413  | 1,16,488   |
| <div></div> | • Child Survival .....                                       | 41,651  | 28,827   |
| <div></div> | • Emergency Response and Disaster Risk Reduction (DRR) ..... | 25,958  | 23,491   |

## Save the Children's footprint in India

Here's how children across 11 states of India benefitted from your support.



## Key Highlights of 2010-2011

- Reached over 4 lakh children across 3,000 villages in 11 states of India
- Reached out to more than 50,000 children across the country through Education Programmes
- Helped more than 2.4 lakh children who were at the risk of being drawn into child labour through Child Protection Programmes
- Over 70,000 children provided with immunisation and other healthcare services
- Around 60,000 children provided with emergency services during the Leh flash floods and Odisha floods



## Andhra Pradesh

Over 34,000 boys and 29,000 girls were impacted through Save the Children programmes undertaken in Andhra Pradesh.

In an attempt to efficiently regulate Right to Education Act, the Andhra Pradesh Government was drafting the 'State Model Rules of Right to Education (RTE) Act'. To help in smoother implementation, Save the Children prepared a report with recommendations and suggestions for the draft with a focus on excluded communities.

To do so, Action Groups were formed in 8 districts namely Kurnool, Mahabubnagar, Nalgonda, Chittoor, East Godavari, Vishakapatnam, Nellore and Adilabad. These groups were formed to understand the status of compatibility and adoption of the Right to Education Act in 976 Government schools. Save the Children reached out to over 8,000 school children in the age group of 3 to 8 years through this initiative.

The schools were surveyed for existing conditions such as teacher-pupil ratio, teaching learning material and dropout rates with an equal focus on amenities like condition of classrooms and toilets. The report was then presented to the State Project Director, Sarva Shiksha Abhiyan during the state level consultation, who assured action.

Other initiatives carried out in the state were as follows:

- The Organisation provided clean drinking water to 1,615 people.
- 2,275 children, 1,075 people and 505 pregnant and lactating mothers benefitted from healthcare services provided at Integrated Child Development Scheme (ICDS) Centres.



Delhi's Chief Minister, Sheila Dixit at a meeting organised by Save the Children.

## Delhi

Save the Children, through various programmes and campaigns, reached over 24,000 marginalised children. The following are some of the highlights of the initiatives undertaken in Delhi:

- Quality education, proper nutrition and good health were the key focus areas of Save the Children programmes in Delhi for 2010.
- 200 teachers of Municipal Corporation of Delhi schools were trained on Inclusive Learning Friendly Environment (ILFE).
- 1,810 children were enrolled in regular schools during 2010 in Delhi.
- In an effort to provide good healthcare services to the needy, more than 16,953 children up to 5 years of age were immunised while 38,313 patients were treated through Mobile Health Unit clinics.



- In September, 2010, 38 children from the Save the Children Education and Activity Centre at Nehru Place were enrolled into an accelerated 1-year learning course at Bluebells International School.
- About 130 Anganwadi volunteers were trained for the effective use of teaching material.

## Bihar

Save the Children impacted 63,679 boys and 59,101 girls in Bihar through various programmes and initiatives. Some of the significant highlights of the programmes that were undertaken in the state are as follows:

- Save the Children was nominated as the core advisor to the State Health Society of Bihar. The Organisation supplemented the State Government's initiative with a focus to reduce child mortality and improve maternal health by mobilising opinions. It influenced policy makers to create stronger laws that help improve New Born Child Survival (NBCS).
- Through the Organisation's intervention, the Immoral Trafficking and Prevention Act, 1956 was added to the curriculum of Chanakya National Law University.
- Save the Children partnered with Radio Mirchi in a 3-day campaign to raise public opinion on issues like newborn deaths and child labour in Bihar.
- Community level training was conducted for locals to raise awareness on the precautionary measures to be taken during natural disasters. This was done specifically following the Kosi floods in 2009 during which locals were found to be ill equipped to tackle such scenarios.
- Across 100 villages, ground level Child Protection Mechanisms were built, empowering village communities to remain well prepared, capacitated, and equipped for facing future disasters.

## Gujarat

Various projects carried out in Gujarat around programme areas of Education, Child Rights and Child Labour enhanced the lives of over 45,000 marginalised children. The following are some of the initiatives that took place during last year:

- To help implement the Right to Education (RTE) Act, School Management Committees (SMC) were formed in 385 project villages.
- The Child Development Project Officer of Khedbrahma block of Sabarkantha district assured that nutritional food will be provided to the families whose children are not coming to the Anganwadi centres.
- An agreement was signed with Gujarat Narmada Fertilizers Company (GNFC) in Bharuch district to renovate all the Anganwadi Centres.
- 19,361 children across 4 districts performed skits to upfront the hard realities on the issue of Child Rights and portrayed the condition of their villages, talukas and districts. As a result of this, various duty bearers gave their commitment to address the identified issues.
- Save the Children was invited by the Gujarat High Court to sensitise 1,000 judiciary members, in recognition of the Organisation's contribution towards promotion of rights of children.
- As a result of Save the Children's campaign against child labour, 3,718 farmers from the villages of Gujarat signed a pledge not to employ child labour in their farms.



## Jammu & Kashmir

In Jammu & Kashmir, Save the Children's campaigns and programmes reached out to 19,779 boys and 19,779 girls. The highlights of some of the initiatives carried out are as follows:

- Save the Children was one of the leading and largest responders to the Leh flash floods. The relief work benefitted 2,318 families and 9,272 children.
- During the Leh flash flood relief work, 18 temporary education centres were established through which 200 children were provided education. The Organisation also distributed 2,776 educational kits to facilitate the children's return to school.
- The project on 'Exchange of International Best Practices in Education' was rolled out in the month of December, 2010.
- To understand the quality of schooling in two blocks of Kharu and Leh, a baseline survey was done by the Centre for Occupational Research and Development (CORD). In this context, meetings were held with key stakeholders for introducing them to the project and discuss the overall education system in the region.
- The school profiling exercise in Leh took place during the months of May and June, 2010. During this survey, 50 schools (2 high schools, 38 middle schools and 10 primary schools) in Leh, Nubra, Kharu and Khaltsi block were covered to understand the quality of education.

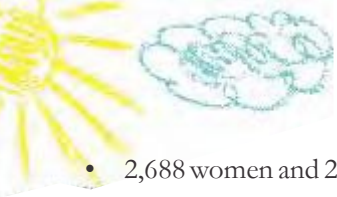
## Maharashtra

Save the Children reached out to 52,415 boys and 51,160 girls through various programmes and campaigns. The highlights of these initiatives are as follows:

- Almost 6,000 children who were working as child labour got an opportunity to study in schools.
- Save the Children worked towards capacity building of 1,722 teachers, 1,055 Anganwadi Workers (AWWs), Government officials and over 2.6 lakh children to ensure implementation of child rights and inclusive education.
- Children's groups in Theatre for Development (TFD) were trained and supported to perform skits on issues of children and community concerns in the project villages.
- The Inclusive Quality Education Initiative of Save the Children was implemented in 60 tribal villages in Dharani block, Amravati district. About 115 teachers were trained in the concept of Building as Learning Aid (BaLA).
- 2,880 children from 36 schools in Vidarbha district of Maharashtra used Building as Learning Aid (BaLA) elements that helped improve the learning environment. In Mumbai, 4,500 children benefitted from implementation of this concept.







- 2,688 women and 2,899 men, in 8 Mumbai slum clusters benefitted from healthcare services.
- 3,416 children upto 5 years of age were immunised in collaboration with the Municipal Commissioner of Greater Mumbai (MCGM) and the team from Apnalaya, a Save the Children partner.
- 37,827 children from the project villages were provided with birth registration certificates through a campaign led by children groups.
- The Organisation also focussed on strengthening capacities of village level institutions and improving rapport with communities and stakeholders in Maharashtra.

## Tamil Nadu

Save the Children focussed on issues surrounding child rights and child labour through diverse campaigns in Tamil Nadu during 2010.

- In Chennai, Police officials were sensitised through an interactive session in December 2010 to liberate the city from the evils of child labour. As a result, around 312 children were identified as trafficked for child labour from their native villages in Villupuram district. Of these, Save the Children helped 101 children relocate to their native places.
- 141 teenage girls who were working as domestic workers in affluent homes of Chennai were identified by Save the Children for rehabilitation.
- 125 children from 11 Indian states participated in the 3-day convention at the National Convention of Child Domestic Workers organised at Chennai in December 2010.
- A day long state level consultation was conducted in Chennai on mainstreaming of Child Centred Disaster Risk Reduction to understand the perspective of civil society on the status of disaster management in the state. The State Government of Tamil Nadu, the Government of India and United Nations' Development Programme (UNDP) collaborated on disaster risk reduction strategies in Tamil Nadu.

## Rajasthan

Save the Children had an impact on over 38,000 underprivileged children in Rajasthan. The following is a summary of the work done by the Organisation in the state:

- Education and improved nutrition were the main focus of Save the Children initiatives in Rajasthan for 2010.
- 341 children working as domestic help were enrolled in schools.



- Around 2.5 lakh people were mobilised through a campaign in 6 districts of Rajasthan that created a group of 4,000 community volunteers.
- 16,466 children under 5 years of age, 4,831 pregnant women and 4,420 lactating mothers benefitted from the healthcare services provided by Save the Children.
- 300 people participated in the 'Fight against Pneumonia' Run in Jaipur on World Pneumonia Day on 12th November, 2010.
- The State Government issued a letter to all District Collectors for adopting Save the Children's model on Total Sanitation Campaign, making the initiative a district convergence plan.
- During the 'Jaipur Literature Festival' in January, 2011, Save the Children promoted the cause of New Born Child Survival (NBCS) that was supported by many eminent personalities across various fields.



Harpal Singh, Chairman and Thomas Chandy, CEO, Save the Children conducting a meeting to discuss issues regarding nutrition and education

## West Bengal

Over the past year, Save the Children was able to make a positive change in the lives of 14,218 boys and 16,393 girls in the state through the following programmes and initiatives:

- Save the Children focussed on recognising the urgent need to rescue and rehabilitate children working in brick kilns through a project in West Bengal. As a result a total of 26 brick kilns were declared as child labour free.
- 1,900 children from 70 brick kilns in Malda and North 24 Parganas districts were supported through enrollment at the Bridge Course Centre and Government schools.
- Save the Children collaborated with 9 schools in Kolkata that resulted in 490 street children joining the schools. The Organisation also trained around 730 educators from the community to provide quality education to these children.
- To liberate children engaged in domestic work, Save the Children imparted special skills to children in the age groups of 14 to 18 years. These children were given vocational training to help them earn their living.
- More than 500 trafficked children were reunited with their families and more than 800 children sent back to their schools.



“I was helpless and could not have childhood privileges like other children. But now, I am again studying. The care and support of village elders is helping me to be confident,” says Divya from Rampuduyalasa, Vishakhapatnam district, Andhra Pradesh.

## Making a difference

Divya is an 11 year old tribal girl living in Rampuduyalasa, a remote village of Arakuvally Division in the Visakhapatnam district of Andhra Pradesh. She lost her parents 2 years ago and is now left with an elder sister. Forced to look after old grandparents, the 2 sisters were compelled to look for daily wage work and became the breadwinners of the family. Excluded from her peer group because of her helpless conditions, Divya lost the innocence of childhood. She also became malnourished and suffered from frequent bouts of illnesses. To make things worse her grandparents were planning to get her married to a much older man.

On becoming aware of Divya's situation, the project staff along with Child Protection Committees (CPC) and Children's Committee (CC) spoke with her and counselled her grandparents.

After much persuasion, Divya's family was made part of various Government schemes such as the Public Distribution System (PDS) and the Anganwadi Centres. This helped her regain health and lead a happy life. For the first time in her life she got the much required nutrition that a child needs for a healthy life. As her health improved she was enrolled at the Gurukul High Residential School.

Divya is no longer malnourished and she plays and studies like any other healthy child. She takes great interest in all the activities at school and is today studying in Grade 6.





# partnerships



## Fuelling change

Save the Children works proactively to have a positive impact on the lives of marginalised children across the country through various programmes covering Education, Child Protection, Child Survival, Emergency Response and Disaster Risk Reduction. The Organisation's corporate partners and institutional partners have extended tremendous support to achieve success in these areas. This has made a big difference to the Organisation's work.

The following are highlights of the last year where corporate partners and institutional partners have enabled Save the Children to ensure that help reaches to children in the time of need.

### Leh flash floods – a journey from disaster to hope

Save the Children's corporate partners supported the Organisation through monetary and in kind contributions during the Leh and Kargil flood response.

Save The Children would like to extend its appreciation to the following organizations that helped during the Leh flash flood response:

- |   |                                |                              |
|---|--------------------------------|------------------------------|
| • American Embassy School                                   | • Genpact                      | • Network 18                 |
| • Britannia   | • Glaxo Smithkline Beecham     | • Nexus Techno Solutions     |
| • British Deputy High Commission (Chennai)                  | • Global Logic India Pvt. Ltd. | • NOMURA                     |
| • Candid Marketing  | • Good Living India            | • Panasonic                  |
| • Care Today  | • HDFC                         | • PepsiCo                    |
| • CBRE  | • Hindustan Unilever Ltd.      | • Rabo Bank                  |
| • Chord Consultants   | • Hotel Clarion Collection     | • Ramco                      |
| • Deutsche Bank   | • HSBC                         | • Reckitt Benckiser          |
| • Dr. John Joseph Foundation                                | • Johnson & Johnson            | • SAPS Labs India Pvt. Ltd.  |
| • Eur-hope  | • Jones Lang LaSalle           | • Tata Teleservices          |
| • European Commission - Humanitarian Aid & Civil Protection | • Madras Cements Ltd.          | • Updater Services Pvt. Ltd. |
| • Fullerton Securities                                      | • Make My Trip                 | • USAID                      |
| • Future Step   | • Merck                        | • Welspun                    |
|   | • Mphasis                      |                              |



## The Aviva Great Wall of Education

To ensure that every child has access to the written word, Aviva Life Insurance launched a 5-day book donation drive across Delhi National Capital Region (NCR) on National Education Day, 11th November, 2010.

More than 300 schools, families, individuals, publishing houses and the Ministry of Education contributed nearly 1.25 lakh books. These books reached out to over 1.7 lakh children in Delhi, Rajasthan, West Bengal, Gujarat, Tamil Nadu, Andhra Pradesh and Odisha. This support from Aviva was in addition to the support extended through the 'Street to School' programme in Delhi and West Bengal.

## Airtel Delhi Half Marathon for a brighter future

Save the Children is sensitive to the need of quality education for socially excluded children. The Organisation received tremendous boost from telecom giant Airtel through the Airtel Delhi Half Marathon, held on 21st November, 2010. Approximately 147 people participated in this event. Corporate houses like Network18, Horizon Group (Cocoberry), Wunderman, Automat World, Reckitt Benckiser and OSCESL (Clifford Chance) also supported the Organisation by encouraging their employees and other individuals to participate in the marathon to raise donations for the cause.

## Partnering with IndiGo

Taking the joy of celebrating Children's Day to a more meaningful level, IndiGo launched its 'Good Karma' campaign in partnership with Save the Children. This special initiative for underprivileged children aspires to honour the spirit of childhood, wherein all passengers have the opportunity to contribute to child welfare, and collectively help them to access the basic necessities of life including quality education, protection, and healthcare services.

A first of its kind initiative, this programme is purely voluntary for IndiGo's passengers, who have the option to contribute ₹10 while making a booking on the airline's website. Passenger contributions will be added to the total fare of their tickets, and will be given to Save the Children. Travellers keen to donate through this campaign can do so by simply visiting the ticketing page on the airline's official website [www.goindigo.in](http://www.goindigo.in), and tick on the box called 'Good Karma' at the time of booking.

"We partnered with Save the Children, India during the Ladakh floods last year. The credibility of the Organisation has ensured a generous contribution from our employees to the disaster relief fund. Later, Save the Children became part of our pay-roll giving program. Their pan-India presence and regular updates have ensured that employee connect is regular, and this has increased contributions to the pay-roll giving program.

We are extremely pleased to have partnered with Save the Children, India."

**Dr. Meenu Bhambhani**

Head - Global Corporate Social Responsibility  
Mphasis

## Mothercare's Born to Care campaign

As part of the celebrations to mark their 50th anniversary, Mothercare Group formed a 3-year partnership with Save the Children. Through this partnership, funds worth 17.5 lakh GBP will be donated to Save the Children, through a co-branded fundraising campaign named 'Born to Care,' which will run globally among Mothercare stores and employees, in support of Save the Children's work to save newborn lives. Mothercare has also hosted various awareness workshops and charity events around this campaign to extend support to the Organisation's cause and these have received massive support from employees as well as supplier partners of Mothercare.

**Save the Children would like to extend its heartfelt gratitude to the following partners for their support in the Organisation's efforts:**

- |                   |                   |                                   |
|-------------------|-------------------|-----------------------------------|
| • Airtel          | • Hugo Boss       | • Mphasis                         |
| • Aviva           | • ICICI Bank      | • Punjab & Maharashtra Co-op Bank |
| • CSO Partners    | • IKEA Foundation | • Procter & Gamble                |
| • DSN             | • IndiGo Airlines | • Target                          |
| • Hewlett Packard | • Intas           | • Wieden & Kennedy                |



**A special thank you to DFID, USAID, UNICEF, Swedish International Development Cooperation Agency, Bill & Melinda Gates Foundation, European Commission – Humanitarian Aid & Civil Protection and European Union – Delegation of The European Union to India.**

# financials

## The Financial Overview

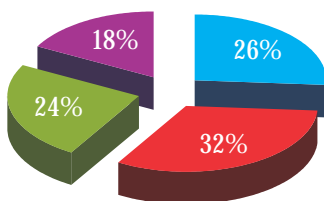
The financial year 2010-2011 was the third year of Save the Children's operation as a member of the Save the Children Alliance in India. During the financial year, the funding mix changed marginally from the previous year.

The largest share of funding at 32% came in from corporate organisations followed by alliances with a close 26% contribution. The local fundraising effort brought 24% of the total funds during the financial year, which is 1% more than that of the previous year. Institutional donors' contribution was 18% during the period.

On the expenditure side, the Organisation was able to maintain administration expenses at 14% of the total expenditure. Programme support cost, which represents cost of support functions like Finance, Human Resources, Marketing and CEO's office constituted a minimal 3%. The focus continued to be on delivering quality programmes and at reducing the cost of delivery.

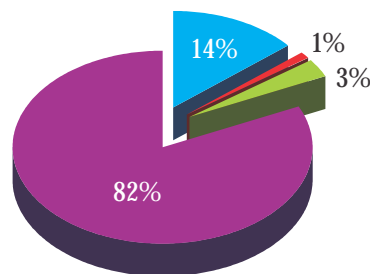
In terms of spending on programme areas, Save the Children spent 42% of its funds on Child Protection, with Education closely behind at 25%. And the remaining funds amount was divided between Emergency at 17% and Health at 16%.

WHERE FUNDS CAME FROM



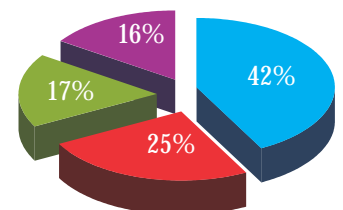
- ALLIANCE
- CORPORATE
- INDIVIDUALS
- INSTITUTIONAL

UTILISATION OF FUNDS



- ADMINISTRATION
- CAPITAL
- PROGRAMME SUPPORT
- PROGRAMMES

THEMATIC SPENDS



- CHILD PROTECTION
- EDUCATION
- EMERGENCY
- HEALTH

## Our Auditors

### BSR & Associates (KPMG), Financial Auditors

BSR & Associates, a firm of Chartered Accountants, are the financial auditors of Save the Children. BSR & Associates bring with them an integration of knowledge in international business practices with local know-how. The auditors have offices in New Delhi, Mumbai, Chennai, Bengaluru, Hyderabad, Kolkata, Chandigarh, Kochi and Pune.

### Grant Thornton, Internal Auditors

Grant Thornton India is a member firm within Grant Thornton International and is one of the oldest and the most prestigious accountancy firms of the country.

Grant Thornton has been associated with Save the Children since 2008 and has been instrumental in undertaking Grant Reviews, Special Reviews and Risk Management Services. Grant Thornton has played a key role in ensuring that Save the Children's systems and processes are robust, and able to support the Organisation's rapid growth.



## Balance Sheet

**Bal Raksha Bharat**  
(registered under the Societies Registration Act, 1860)  
**Balance Sheet as at 31 March 2011**  
(All amounts are in Indian Rupees)

|  | Schedule No. | As at<br>31 March 2011 | As at<br>31 March 2010 |
|--|--------------|------------------------|------------------------|
| <b>Sources of funds</b>                                      |              |                        |                        |
| Corpus fund  | 1            | 8,600                  | 8,600                  |
| Restricted fund  | 2            | 4,807,703              | -                      |
| Endowment fund   | 3            | 216,975,000            | 216,975,000            |
| General fund   | 4            | 61,587,639             | 13,979,183             |
|  |              | <u>283,378,942</u>     | <u>230,962,783</u>     |
| <b>Fixed assets</b>  | 5            |                        |                        |
| Gross block  |              | 24,744,944             | 13,648,558             |
| Less: Accumulated depreciation                               |              | 7,768,722              | 3,472,801              |
| Net block  |              | 16,976,222             | 10,175,757             |
| Capital work in progress                                     |              | 7,396,767              | -                      |
| <b>Current assets, loans and advances</b>                    | 6            |                        |                        |
| Cash and bank balances                                       |              | 287,638,291            | 244,938,685            |
| Loans and advances   |              | 20,005,492             | 14,842,049             |
|  |              | <u>307,643,783</u>     | <u>259,780,734</u>     |
| <b>Less: Current liabilities and provisions</b>              | 7            |                        |                        |
| Current liabilities  |              | 46,356,700             | 38,133,290             |
| Provisions   |              | 2,281,130              | 860,418                |
|  |              | <u>48,637,830</u>      | <u>38,993,708</u>      |
| <b>Net current assets</b>                                    |              | 259,005,953            | 220,787,026            |
|  |              | <u>283,378,942</u>     | <u>230,962,783</u>     |
| <b>Significant accounting policies and notes to accounts</b> | 9            |                        |                        |

The schedules referred to above form an integral part of the financial statements.  
As per our reports attached.


**For B S R & Associates**  
*Chartered Accountants*  
Registration No.:116231W



**Vikram Advani**  
Partner  
Membership No.

Place: Gurgaon  
Date :

**For Bal Raksha Bharat**



**Harpal Singh**  
President

Place: New Delhi  
Date :



**Rajiv Kapur**  
Treasurer



**Thomas Chandy**  
CEO

## Income and Expenditure Account

Bal Raksha Bharat  
(registered under the Societies Registration Act, 1860)  
Income and Expenditure Account for the year ended 31 March 2011  
(All amounts are in Indian Rupees)


|  | Schedule No. | For the year ended 31 March 2011 |                    |                    | For the year ended 31 March 2011 |                   |                    |
|--|--------------|----------------------------------|--------------------|--------------------|----------------------------------|-------------------|--------------------|
|  |              | Restricted Funds                 | General Funds      | Total              | Restricted Funds                 | General Funds     | Total              |
| <b>Income</b>  |              |                                  |                    |                    |                                  |                   |                    |
| Revenue grants recognized during the year  |              | 668,380,795                      | -                  | 668,380,795        | 522,827,649                      | -                 | 522,827,649        |
| Non grant income   | 8            | 887,489                          | 201,888,915        | 202,776,404        | 314,156                          | 65,508,814        | 65,822,970         |
| Grants received in kind  |              | -                                | -                  | -                  | -                                | 708,070           | 708,070            |
| Interest income from fixed deposits  |              | 11,006,490                       | 1,518,861          | 12,525,351         | 5,345,696                        | 195,500           | 5,541,196          |
|  |              | <b>680,274,774</b>               | <b>203,407,776</b> | <b>883,682,549</b> | <b>528,487,501</b>               | <b>66,412,384</b> | <b>594,899,885</b> |
| <b>Expenditure</b>   |              |                                  |                    |                    |                                  |                   |                    |
| Grants disbursed to others   |              | 370,931,925                      | 3,514,983          | 374,446,908        | 270,329,259                      | 824,854           | 271,154,113        |
| Programme expenses   |              | 89,924,216                       | 2,213,534          | 92,137,750         | 73,313,628                       | 855,988           | 74,169,616         |
| Grants disbursed in kind   |              | -                                | -                  | -                  | -                                | 708,070           | 708,070            |
| Salaries and allowances  |              | 65,258,610                       | 9,759,368          | 75,017,978         | 59,184,390                       | 7,311,901         | 66,496,291         |
| Consultancy  |              | 30,685,909                       | 76,269,653         | 106,955,562        | 30,944,107                       | 50,046,949        | 80,991,056         |
| Travel and accomodation  |              | 22,928,748                       | 3,727,214          | 26,655,961         | 17,007,479                       | 903,401           | 17,910,880         |
| Legal and professional charges   |              | 27,086,473                       | 3,591,695          | 30,678,168         | 25,902,070                       | 221,368           | 26,123,438         |
| Rent   |              | 11,424,527                       | 3,084,881          | 14,509,408         | 9,668,103                        | 887,160           | 10,555,263         |
| Training   |              | 19,930,631                       | 224,217            | 20,154,848         | 21,093,136                       | 23,739            | 21,116,875         |
| Depreciation   |              | 4,035,866                        | 260,055            | 4,295,922          | 2,265,031                        | 103,475           | 2,368,506          |
| Bank charges   |              | 50,121                           | 177,498            | 227,619            | 63,557                           | 12,952            | 76,509             |
| Other operational expenses   |              | 38,017,748                       | 52,976,222         | 90,993,970         | 24,340,010                       | 4,589,852         | 28,929,862         |
|  |              | <b>680,274,774</b>               | <b>155,799,320</b> | <b>836,074,093</b> | <b>534,110,770</b>               | <b>66,489,709</b> | <b>600,600,479</b> |
| Excess of income over expenditure/<br>(expenditure over income)<br>(Refer note 10 of schedule 9) |              | -                                | <b>47,608,456</b>  | <b>47,608,456</b>  | <b>(5,623,269)</b>               | <b>(77,325)</b>   | <b>(5,700,594)</b> |
| <b>Significant accounting policies and notes to accounts</b>                                     | 9            |                                  |                    |                    |                                  |                   |                    |

The schedules referred to above form an integral part of the financial statements.

**For B S R & Associates**  
*Chartered Accountants*  
Registration No.:116231W

**For Bal Raksha Bharat**

  
**Vikram Advani**  
Partner  
Membership No.

  
**Harpal Singh**  
President

  
**Rajiv Kapur**  
Treasurer

  
**Thomas Chandy**  
CEO

Place: Gurgaon  
Date :

Place: New Delhi  
Date :

| Receipts                   | For the year ended<br>31 March 2011 |                  |               | Payments                       | For the year ended<br>31 March 2011 |                  |               | For the year ended<br>31 March 2010 |                  |             |
|----------------------------|-------------------------------------|------------------|---------------|--------------------------------|-------------------------------------|------------------|---------------|-------------------------------------|------------------|-------------|
|                            | Restricted<br>Funds                 | General<br>Funds | Total         |                                | Restricted<br>Funds                 | General<br>Funds | Total         | Restricted<br>Funds                 | General<br>Funds | Total       |
| <b>Opening Balance</b>     |                                     |                  |               |                                |                                     |                  |               |                                     |                  |             |
| Cash in hand               | 107,754                             | 60,108           | 167,862       | Grants disbursed to others     | 360,168,994                         | 6,316,976        | 366,485,970   | 262,356,659                         | 824,854          | 263,181,513 |
| Cash at bank               | 221,910,720                         | 22,860,103       | 244,770,823   | Programme expenses             | 90,595,841                          | 3,415,641        | 94,011,482    | 69,345,177                          | 1,159,953        | 70,505,130  |
|                            |                                     |                  |               | Salaries and allowances        | 65,114,762                          | 9,663,245        | 74,778,007    | 57,674,361                          | 5,633,334        | 63,307,695  |
| Receipt of foreign grants  | 674,764,616                         | -                | 674,764,616   | Consultancy                    | 29,588,688                          | 81,917,998       | 111,506,686   | 30,908,686                          | 42,742,634       | 73,651,320  |
| Receipt of domestic grants | 4,047,152                           | -                | 4,047,152     | Travel and accomodation        | 22,699,940                          | 3,522,161        | 26,222,100    | 16,785,343                          | 871,298          | 17,656,641  |
| Interest on fixed deposits | 8,671,615                           | 499,594          | 9,171,209     | Legal and professional charges | 26,692,527                          | 3,534,339        | 30,226,866    | 25,708,379                          | 221,368          | 25,929,747  |
| Receipt of endowment fund  | -                                   | -                | -             | Rent                           | 13,493,366                          | 3,084,881        | 16,578,247    | 10,118,103                          | 887,160          | 11,005,263  |
| Miscellaneous receipts     | 887,489                             | -                | 887,489       | Training                       | 21,074,491                          | 212,318          | 21,286,809    | 19,240,305                          | 23,739           | 19,264,044  |
| Donations                  | -                                   | 201,893,915      | 201,893,915   | Bank Charges                   | 50,121                              | 177,498          | 227,619       | 63,557                              | 12,952           | 76,509      |
|                            |                                     |                  |               | Other operational expenses     | 36,926,574                          | 48,145,643       | 85,072,217    | 23,825,498                          | 3,928,183        | 27,753,681  |
|                            |                                     |                  |               | Fixed assets purchased         | 9,255,968                           | 577,955          | 9,833,922     | 10,114,223                          | 284,800          | 10,399,023  |
|                            |                                     |                  |               | Deposits and advances (net)    | 7,229,581                           | 4,605,268        | 11,834,849    | 1,245,336                           | 37,025           | 1,282,361   |
|                            |                                     |                  |               | <b>Closing Balance</b>         |                                     |                  |               |                                     |                  |             |
|                            |                                     |                  |               | Cash in hand                   | 20,397                              | 19,950           | 40,347        | 107,754                             | 60,108           | 167,862     |
|                            |                                     |                  |               | Cash at bank                   | 227,478,096                         | 60,119,848       | 287,597,944   | 221,910,720                         | 22,860,103       | 244,770,823 |
|                            | 910,389,346                         | 225,313,720      | 1,135,703,066 |                                | 910,389,346                         | 225,313,720      | 1,135,703,066 | 749,404,101                         | 79,547,511       | 828,951,612 |

As per our report attached.

**For B S R & Associates**  
*Chartered Accountants*  
Registration No.:116231W

  
Vikram Advani  
Partner

Membership No.  
Place: Gurgaon  
Date :

**For Bal Raksha Bharat**

  
Harpal Singh  
President




Place: New Delhi  
Date :

  
Rajiv Kapur  
Treasurer




Thoma  
CEO






## Schedules forming part of the accounts

| <p style="text-align: center;"> <b>Bal Raksha Bharat</b><br/>           (registered under the Societies Registration Act, 1860)<br/> <b>Schedules forming part of the accounts</b><br/>           (All amounts are in Indian Rupees)         </p>   |                           |                           |
|---|---------------------------|---------------------------|
|   | As at<br>31 March 2011    | As at<br>31 March 2010    |
| <b>Schedule 1: Corpus fund</b>  |                           |                           |
| Opening balance   | 8,600                     | 8,600                     |
| Add: Receipts during the year   | -                         | -                         |
| Closing balance   | <u><b>8,600</b></u>       | <u><b>8,600</b></u>       |
| <b>Schedule 2: Restricted fund</b>  |                           |                           |
| Opening balance   | -                         | 76,899,105                |
| Add: Grants received during the year  | 678,811,767               | 444,008,548               |
| Less: Revenue grants recognised in the Income and Expenditure Account   | (668,380,795)             | (522,827,649)             |
| Less: Receipt of funds receivable from grant donors (refer note 10 of schedule 9)   | (5,623,269)               | -                         |
| Add: Transferred from General fund (Refer note 11 of schedule 9)  | -                         | 1,919,996                 |
| Closing balance   | <u><b>4,807,703</b></u>   | <u><b>-</b></u>           |
| <b>Schedule 3: Endowment fund</b><br>(Refer note 5 of schedule 9)   |                           |                           |
| Opening balance   | 216,975,000               | -                         |
| Received during the year  | -                         | 216,975,000               |
| Closing balance   | <u><b>216,975,000</b></u> | <u><b>216,975,000</b></u> |
| <b>Schedule 4: General fund</b>   |                           |                           |
| Opening balance   | 13,979,183                | 15,976,504                |
| Add: Excess of income over expenditure/ (expenditure over income)   | 47,608,456                | (77,325)                  |
| Less: Transferred to Restricted fund (Refer note 11 of schedule 9)  | -                         | (1,919,996)               |
| Closing balance   | <u><b>61,587,639</b></u>  | <u><b>13,979,183</b></u>  |
| <p>For Bal Raksha Bharat</p> <div style="display: flex; justify-content: space-around; align-items: flex-end;"> <div style="text-align: center;"> <br/> <b>Harpal Singh</b><br/>           President         </div> <div style="text-align: center;"> <br/> <b>Rajiv Kapur</b><br/>           Treasurer         </div> <div style="text-align: center;"> <br/> <b>Thomas Chandy</b><br/>           CEO         </div> </div> |                           |                           |

## Schedules forming part of the accounts

| <p style="text-align: center;"> <b>Bal Raksha Bharat</b><br/>                     (registered under the Societies Registration Act, 1860)<br/> <b>Schedules forming part of the accounts</b><br/>                     (All amounts are in Indian Rupees)                 </p>   |                        |                        |
|---|------------------------|------------------------|
|   | As at<br>31 March 2011 | As at<br>31 March 2010 |
| <b>Schedule 6: Current assets, loans and advances</b>   |                        |                        |
| <b>Cash and bank balances</b>   |                        |                        |
| Cash in hand and in transit   | 40,347                 | 167,862                |
| Balances with scheduled bank  |                        |                        |
| - on current account  | 3,197,944              | 27,670,823             |
| - on deposit account  | 284,400,000            | 217,100,000            |
|   | <u>287,638,291</u>     | <u>244,938,685</u>     |
| <b>Loans and advances</b><br>(Unsecured and considered good unless otherwise stated)  |                        |                        |
| Advances recoverable in cash or kind or for value to be received  | 7,667,850              | 2,412,112              |
| Funds receivable - Excess of expenditure over income in restricted fund<br>(Refer note 10 of schedule 9)  | -                      | 5,623,269              |
| Security deposits   | 4,947,325              | 4,634,024              |
| Staff advances  | 192,034                | 94,755                 |
| TDS deducted at source  | 2,259,967              | 493,713                |
| Interest accrued not due  | 4,938,317              | 1,584,176              |
|   | <u>20,005,492</u>      | <u>14,842,049</u>      |
| <b>Schedule 7: Current liabilities and provisions</b>   |                        |                        |
| <b>Current liabilities</b>  |                        |                        |
| Sundry creditors and payables   | 41,544,349             | 33,700,057             |
| Other liabilities   | 4,812,351              | 4,433,233              |
|   | <u>46,356,700</u>      | <u>38,133,290</u>      |
| <b>Provisions</b>   |                        |                        |
| Gratuity  | 2,281,130              | 860,418                |
|   | <u>2,281,130</u>       | <u>860,418</u>         |
| <b>Schedule 8: Non-grant income</b>   |                        |                        |
| Donations   | 201,777,839            | 65,371,199             |
| Miscellaneous income  |                        |                        |
| - restricted funds  | 887,489                | 314,156                |
| - unrestricted funds  | 111,076                | 137,616                |
|   | <u>202,776,404</u>     | <u>65,822,971</u>      |
| <p>For Bal Raksha Bharat</p> <div style="display: flex; justify-content: space-around; align-items: flex-end;"> <div style="text-align: center;"> <br/> <b>Harpal Singh</b><br/>                     President                 </div> <div style="text-align: center;"> <br/> <b>Rajiv Kapur</b><br/>                     Treasurer                 </div> <div style="text-align: center;"> <br/> <b>Thomas Chandy</b><br/>                     CEO                 </div> </div> |                        |                        |

## Schedules forming part of the accounts

| <p style="text-align: center;"><b>Bal Raksha Bharat</b><br/>(registered under the Societies Registration Act, 1860)<br/><b>Schedules forming part of the accounts</b><br/>(All amounts are in Indian Rupees)</p>  |                       |                                 |  |                             |                       |                  |   |                        |                        |
|---|-----------------------|---------------------------------|--|-----------------------------|-----------------------|------------------|---|------------------------|------------------------|
| <b>Schedule 5: Fixed assets</b>   |                       |                                 |  |                             |                       |                  |   |                        |                        |
| Particulars   | Gross Block           |                                 |  | Depreciation / Amortisation |                       |                  |   | Net Block              |                        |
|   | As at<br>1 April 2010 | Additions<br>during<br>the year | Deletions/<br>adjustments<br>during the year | As at<br>31 March 2011      | As at<br>1 April 2010 | For the<br>year  | On deletions/<br>adjustments<br>during the year | As at<br>31 March 2011 | As at<br>31 March 2010 |
| Furniture and fixtures  | 1,906,963             | 1,257,969                       | -  | 3,164,932                   | 192,524               | 362,129          | -   | 2,610,279              | 1,714,439              |
| Computers   | 6,617,805             | 4,932,858                       | -  | 11,550,663                  | 2,493,068             | 2,384,267        | -   | 6,673,328              | 4,124,737              |
| Office equipment  | 1,450,683             | 699,400                         | -  | 2,150,083                   | 295,712               | 249,238          | -   | 1,605,133              | 1,154,971              |
| Vehicles  | 3,673,107             | 334,044                         | -  | 4,007,151                   | 491,497               | 857,761          | -   | 2,657,894              | 3,181,610              |
| Leasehold Improvements  | -                     | 4,155,514                       | 283,399                                      | 3,872,115                   | -                     | 442,528          | -   | 3,429,587              | -                      |
| <b>Total</b>  | <b>13,648,558</b>     | <b>11,379,785</b>               | <b>283,399</b>                               | <b>24,744,944</b>           | <b>3,472,801</b>      | <b>4,295,922</b> | <b>-</b>  | <b>16,976,222</b>      | <b>10,175,757</b>      |
| Previous year   | 3,249,535             | 10,399,023                      | -  | 13,648,558                  | 1,104,294             | 2,368,507        | -   | 3,472,801              | -                      |
| <b>For Bal Raksha Bharat</b>  |                       |                                 |  |                             |                       |                  |   |                        |                        |
| <div style="display: flex; justify-content: space-between; align-items: flex-end;"> <div style="text-align: center;"> <br/> <b>Harpal Singh</b><br/>           President         </div> <div style="text-align: center;"> <br/> <b>Rajiv Kapur</b><br/>           Treasurer         </div> <div style="text-align: center;"> <br/> <b>Thomas Chandy</b><br/>           CEO         </div> </div> |                       |                                 |  |                             |                       |                  |   |                        |                        |









## You helped create change for children

In the year 2010-2011, Save the Children, India was able to positively impact the lives of over 4 lakh children across the country. This was possible due to the support extended by various individuals and organisations.

Save the Children thanks all its development partners, Government functionaries at various levels, as well as media partners for their valuable contributions to the Organisation's programmes and initiatives, and also extends warm appreciation towards:

**Amarchand & Mangaldas & Suresh A Shroff & Co., AZB & Partners and Associated Law Advisors** for their time and considerable expertise in advising Save the Children on legal and regulatory matters.

**Boston Consulting Group** and the consultants at BCG for their consultancy advice on key processes at Save the Children.

**Ray & Keshavan** for helping Save the Children with brand strategy.

**Google** for the Adwords Grant.

**TV9, Open Magazine, HBO, National Geographic, Times TV and CNN IBN** for supporting Save the Children with media space.

It is through sincere and encouraging support of the many well wishers of Save the Children that has enabled the Organisation to have such a positive impact on the lives of the children.



**Save the Children**

**Bal Raksha Bharat,**

3rd Floor, Vardhaman Trade Centre,

9-10-11, Nehru Place, New Delhi - 110 019

T: 011 42294937

E: [donorsupport@savethechildren.in](mailto:donorsupport@savethechildren.in)

W: [www.savethechildren.in](http://www.savethechildren.in)



**Save the Children®**  
India

